

## **Management Matters**

The newsletter of AMHEC AUTUMN 2016

**Association of Managers in Higher Education** 

# Winchester celebrates national recognition of excellence



The University of Winchester cemented its reputation for excellence with two British Quality Foundation (BQF) awards under its belt.

At a prestigious ceremony in London, Winchester was recognised as one of the most exceptional organisations in the country taking home the UK Excellence Award 2016. By winning this award, the University demonstrated that

excellence permeates through all of their operations. They were the only university in the shortlist, coming up against competition from national corporate companies in finance and transport.

All those entering the awards are assessed against a rigourous management framework, the European Foundation for Quality Management (EFQM) Excellence Model.

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This model helps organisations to evaluate and understand their key strengths and continuously improve.

Vice-Chancellor Professor Joy Carter DL said; "This is a huge honour to be recognised for the excellent work of our staff and students in making this such an outstanding institution. Everything we do, built on our fantastic partnership with students and staff and our unrelenting commitment to our values, is about developing well-rounded,

global citizens and world-class research that make a real difference in the world."

Alongside the Excellence Award, Winchester also won the BQF Sustainable Future Achievement Award for outstanding environmental or social contribution to achieving a more sustainable world. Winchester stood out because of its range of initiatives that help reduce its environmental impact and tackle climate change

issues through its operations. This includes being the first in the HE sector to introduce parking charges for staff based on income levels and emissions of the vehicle and they also lead on the development of a low-carbon estate. Other successes include a partnership with Winchester Action on Climate Change (WinACC) and an inaugural Campus Blackout event in February, which saw a 16% reduction in energy use in particular buildings.

# UCA establised partnership to allow access to arts

As of November the University of the Creative Arts joined with the Open College of Arts to provide flexible learning alongside UCA's campus-based courses

The agreement means that UCA can offer distance learning and online degrees – both UG and PG – creating new student markets and taking advantage of the boom in the creative industries. Vice-Chancellor, Professor Simon Ofield-Kerr says; "The Government's 2016 Creative Industries Economic Estimates report shows that they are worth almost £10 million an hour to the economy, now is the time to

enhance access to arts education and to ensure that UCA is meeting the needs of different kinds of students."

UCA has been offering art and design education for more than 150 years. Today, UCA is the second largest provider of creative arts education in Europe and is ranked first for arts education in London and the South East.

Gareth Dent, Principal of OCA, said: "Distance learning means students can start their degree when it suits them, without waiting for the start of a new academic year, and at



considerably lower cost than for a residential university course. The agreement UCA is announcing today secures OCA's vision of opening up access to creative arts education at university level to everyone, wherever they are in the UK and beyond."

## Bishop Grosseteste University partners with Chartered Management Institute



Bishop Grosseteste is partnering with the Chartered Management Institute (CMI) to develop a range of accredited qualifications The partnership is important because the CMI is the only chartered awarding organisation of management and leadership qualifications in the UK. Bishop Grosseteste is now accredited as an assessment centre and they are looking to pioneer a whole range of leadership and management qualifications.

The BA (Hons) Business (Team Entrepreneurship) course has been mapped to Level 5 Diploma in Leadership and Management from the CMI. This means that students not only leave with their degree but also a highly renowned professional qualification. This is a key step in building employability for students wanting to move into the world of business.



# Leeds Trinity researcher recognised for commitment to higher education

Dr Jonathan Glazzard from the Institute of Childhood and Education at Leeds Trinity has been named as Principal Fellow of the Higher Education Academy (HEA); the highest level of recognition awarded to academics.

Since joining the University in 2015, Dr Glazzard has made a significant impact and the Principal Fellowship was given in recognition of the work that he has done to help staff in the organisation develop their careers in higher education, whatever stage they are at. He established a Professional Learning Network with a range of development courses and a PG Cert in Higher Education which saw 42 members of staff enrol and start on in September this year.

Through his work Jonathan has shown that he has a sustained an effective record of impact at a strategic level, as well as a wider commitment to academic practice and strategic leadership in teaching and enhancing the student experience.

Dr Glazzard is the first member of staff at Leeds Trinity to hold the accolade; "I'm very passionate about my work and truly believe that teaching excellence is central to the success of higher education institutions – so to be awarded such a prestigious Fellowship is something I'm very proud of.

"With the introduction of the Teaching Excellence Framework, teaching and research are now on a more equal footing, and Fellowship status is an indicator that institutions take teaching as seriously as research. At Leeds Trinity, we are proud of our reputation for teaching quality and excellence, and want to support our staff in their professional development as teachers in higher education."

Having worked as a teacher previously, he has spent 12 years in Initial Teacher Training. He is committed to providing better learning experiences, and has recently published a book for trainee teachers and is currently supporting a UNICEF project for students with special educational needs and disabilities in Tanzania.



## 175 for 175: York St John student scholarships

As a higher education provider since 1841, York St John decided that one of the ways they would mark their momentous 175th anniversary would be by awarding 175 scholarships to outstanding new students.

Each worth £1750, the awards were given to those coming into their first year who had achieved UCAS points higher than the equivalent of three A's at A-level. The Scholarships are

recognition of each student's hard work, as well as being a reflection of the high quality teaching, learning and student experience at York St John.

With all the scholars on campus, an event was held to celebrate their achievement, bringing the 175 awardees together for the first time.

Deputy Vice Chancellor Professor Alyson Tobin said:

"These students are the brightest and the best of our new entrants and we have high expectations that they will go on to achieve excellent degree outcomes, have hugely successful careers and in time will become great advocates for York St John University. We are proud of them for working so hard and they should also be very proud of themselves".

### New VC brings stellar record to Newman University



Professor Scott Davidson has joined Newman University as Vice Chancellor, bringing with him an excellent record of academic leadership and change management in higher education.

Formerly Deputy Vice Chancellor at the University of Lincoln, Professor Davidson was responsible for regulation and external relations including quality and academic standards, academic policy and further and higher education partnerships.

Professor Davidson is an expert in International and European Law, including Human Rights. He has a Master of Arts degree from the University of Canterbury (New Zealand) and is also a Senior Fellow of the Higher Education Academy.

Commenting on his appointment, Professor Davidson said; "I feel both privileged and honoured to have been offered the position of Vice Chancellor at Newman University and look forward to building on the superb work of Professor Peter Lutzeier and his colleagues."

Professor Davidson takes over from Professor Peter Lutzeier, who has led the University since 2010, building a strong foundation for weathering a changing university sector.

He said "I'm immensely pleased that the university has appointed Professor Davidson as my successor and have every confidence he will lead the university to stand shoulder to shoulder with the very best over the coming years."

# Chichester cements reputation for literary success with lecturer's prestigious win

Adding to writing-based triumphs at Chichester this year, a senior lecturer is celebrating an unprecedented double success in the famed Bridport Prize

Dave Swann, from the English and Creative Writing Department came out top in the Flash Fiction contest, where his 250-word short story Drought fought off 2000 other entries for first prize. His longer piece, The War Against the Monsters reached the top 12 in the Short Fiction category that had nearly 5000 entries from 80 different countries.

His win helps to reaffirm the university as a 'global hub for contemporary fiction.' It comes after former PhD student KJ Orr won the BBC National Short Story Competition – having been supervised by Professor Alison McLeod who was nominated for the Man Booker Prize in 2013. The Department has also seen PhD student Zoe Gilbert win the Costa Short Story Prize in 2014.

Dave has now won eight prizes at Bridport, a competition that has previously proved successful for other talented Chichester students. He has also won first prizes in the Frome Short Story Competition and Magna Carta Poetry Competition, second prize in the South Bank Poetry Competition, as well as first prize in the Literary Death Match cabaret evening at the 2016 Small Wonder Short Story Festival.



Dave Swann, winner of Bridport Prize

"It's really exciting and humbling to have had my work recognised like this," said Dave. "I've always loved the hills and cliffs of Dorset, ever since I took a dodgy hitching trip there as a young man. It's a beautiful place to visit, and I've got to know some lovely people. And it makes it even more special when you go there to collect a gong."

# Canterbury Christ Church pledges to support opportunities for Veterans and Reserve Forces



Vice Chancellor Professor Rama Thirunamachandran and Lieutenant Colonel Betts

The University has shown its commitment to all aspects of education and employment within the wider community by signing the Armed Forces Covenant.

A government initiative, the Armed Covenant has been designed to ensure that those who served or have served in the armed forces receive fair treatment across the nation. Canterbury Christ Church has specifically signed a number of pledges to support veterans of all ages and reservists into employment by accommodating mobilisation and offering training and study opportunities.

The agreement was signed by Vice-Chancellor Professor Rama

Thirunamachandran, and Lieutenant Colonel Andrew Betts, Commanding Officer of the 3rd Battalion The Princess of Wales' Royal Regiment.

Professor Rama Thirunamachandran, said; "The Armed Forces do an important amount for our country. We live in turbulent times and they do incredible work on our behalf.

"We are delighted to have signed the Armed Forces Covenant to show our support for Armed Forces personnel, as well as their families, with opportunities for employment, training and further study within the University."

Lieutenant Colonel Betts said; "For the Army, and especially for myself as a Commanding Officer of a Reserve Battalion based in Canterbury, it is important to connect and engage with our communities."

He also reinforced that the military has a lot to offer young people, helping them with self-confidence, improving leadership skills and also "can be a really important part of personal development for young people as they decide where to go in their future."

# **Spotlight:** University of Chester

Chester has played a central role in higher education since its establishment by the Church of England in 1839 and as such it is one of England's longest-established institutions.

It was founded by a group of leading figures including two future Prime Ministers and a future Archbishop of Canterbury. Innovation has always been something of a hallmark for the University, starting with its very own facilities. They were the first to be purpose built for the training of teachers and the Chapel was constructed by its own students. In 1842, Gladstone opened the doors to the first intake of 10 male teaching students at these exciting new premises just outside the City Walls.

Affiliated with the University of Liverpool in 1921, Chester fought through changing criteria to become a University in it own right. It was finally given degree-awarding powers in 2003 and has continued to expand, with around 1,880 members of staff and 19,580 students. In terms of curriculum development, Chester really does hold its own and now it offers a high-quality academic experience through its 420 programmes. Although Initial Teacher Training remains a cornerstone, students can now study a range of subjects areas across diverse disciplines, everything from Archaeology to Zoology.

Against a backdrop of constant change and uncertainty, both in the sector and across the world, Chester is well placed to adapt. With all its courses, from traditional undergraduate programmes to apprenticeships the focus has shifted to combine conventional study elements with the University's world-leading work-based learning. It also places great emphasis on the



'real-world' through research and degree programmes. With a broad expertise on everything from the environment to health, Chester aims to make sure its research has 'practical benefits both economically and culturally' and a 2015 Economic Impact Assessment demonstrated an annual contribution to society of £386 million.

The University has a distinct presence with six campuses across Chester, Cheshire and Warrington and the establishment of a new institution, University Centre Shrewsbury, in Shropshire. Each campus has a distinct personality and range from the original Parkgate Road Campus to the creative home for the Faculty of Arts and Media at the Kingsway Campus. The Faculty of Business and Management is now based at the new Queen's Park Campus at Handbridge and its history is fitting for leaders of the future. As the former Western Command Army HQ, it was a place of important wartime meetings between Churchill, Eisenhower and de Gaulle,

then became the UK base for Lloyds Banking Group plc. The University's commitment to innovation is clear and no more so than through the launch of its Thornton Science Park, a major research hub. Housed in the former Shell Technology Centre it offers cutting edge facilities for Science and Engineering students and also provides a pioneering opportunity for industry and academia to come together.

All students enjoy a vibrant experience both on and off campus – whether they're steeped in the history of the Roman city of Chester or enjoying the modern town of Warrington. With a range of accommodation to choose from, an exciting entertainment line-up and over 100 Chester Students' Union societies offering everything from Rugby and Quidditch to Gaming and Circus Magic, there truly is something for everyone.

Find out more about Chester's history, courses, research and student life by visiting **www.chester.ac.uk** 

## Dialogue Day Focus: The role we play in navigating our careers

Sonia Bate, Managing Director at Edit Development

If we think about today's working world, it's difficult to identify an organisation, environment, team or initiative that is completely free of office politics. It's fascinating to watch the 'goings on' because although organisations, institutions and forums strive to create inclusive and open environments, we are very aware that even though that is the overall agenda, politics will always be in the mix but sometimes takes different shapes and forms.

We always try to encourage people to talk about the impact this, as well as certain individuals and personal integrity, has on them as individuals and how it impacts their career. Politics will never go away, however the way we engage as players can change and that's where we can enable ourselves to effectively navigate the landscape and make politics work for us.

Navigating our careers inevitably starts with us as individuals, being the best version of ourselves in the workplace and having the self-belief and confidence in the role we play and the value we add to the situation, team and organisation as a whole. Each of us is responsible for our own career and developing greater self-belief is key to empowering us to drive that through dedication, building strong relationships, influencing key people, gaining further visibility both internally and externally within the organisation whilst adopting an enthusiastic attitude, mind-set and approach.

We know that career success is directly linked to performance, perception (reputation) and connectivity (visibility), through developing self-belief and



## St Mary's UC Belfast holds inspiring Girls Summer Camp

For the third year running, St Mary's University College hosted a Michaela Foundation Girls Summer camp.

As one of 19 across Ireland, the camp facilitates girls aged 11-13 for a whole week. With recent high-profile media reports of the pressures facing young women and girls, it's especially timely. The camp aims to help the girls build confidence through a programme of fun activities. Each activity is based on one of five elements; fun, faith, fashion, well being and failte.

Speaking on behalf of Michaela Foundation about St Mary's, Úna Kelly stated:

"We were delighted to bring the Michaela Girls Summer Camp back to St. Mary's University College in 2016. The staff are so welcoming and accommodating, a sentiment which our camp leaders would reiterate. I believe that the ethos of St. Mary's University College and Michaela Foundation are well aligned, and that is the basis of a strong partnership."

confidence we are able to be the best version of ourselves and that helps us define what our strengths are, the value we add, where we get our power from (position, personal or knowledge) and leverage these elements to gaining sponsorship and buy-in to our ideas and propositions.

A key way to navigating politics is by building sponsorship with key people who either have direct influence over our career or with those who can 'speak' and promote our skills, strengths and values on our behalf. There's a great quote by Richard Thorne, Vice President of Kimberly-Clarke Professional North America that highlights this. He says: "Mentoring is talking with you, about you. Sponsorship is talking about you, with others". Not only is it important to know who our key stakeholders are, but more

importantly to know the 'unwritten' rules and perceptions towards progress and success in the organisation and how showing the best version of ourselves will help us navigate and drive our goals, aspirations and career.

Self-belief and confidence come, like most things, with practice. We should never underestimate our strengths and never overestimate our weakness. We need to speak with conviction, know what boosts our confidence and face our fear, all these elements contribute to the real 'you' and sharing this best version of ourselves creates that perception in ourselves and for others. As C.S Lewis once said, "We are what we believe we are", so why not start believing that our best version of ourselves is enough and letting that speak for itself.

www.editdevelopment.com

## Working together in Cumbria

Julie Mennell, Vice Chancellor at the University of Cumbria and Chief Executive of Lancaster City Council, Susan Parsonage met in September to establish a working partnership for shared development.

Both women are the first to be appointed into their roles, and both have had high profile careers in their respective fields. By heading up two key organisations in the region, they are hoping to find a lot of opportunities that benefit both students and the wider community, and continue to help grow the local economy.

Professor Mennell said; "We have identified a number of potential opportunities for shared development. Through our organisations, we plan to work together on these to deliver benefits for our communities across



Vice Chancellor Professor Mennell (L) with Lancaster CC Chief Executive Susan Parsonage

Lancaster and the wider region."

Following the meeting, Susan Parsonage also commented "Students not only bring vibrancy and diversity, they help to create and maintain jobs and businesses. Many students also decide to stay on in the district once they have graduated, continuing to contribute to our future growth.

"By working closely with Professor Mennell and the University I believe that we will be able to develop many areas of mutual interest that will benefit the whole district."

## Edge Hill students use technology to help reach vulnerable children and young people

Students in the Edge Hill's Department of Computer Science have designed an innovative app to help the National Youth Advocacy Service (NYAS) fight for children's rights.

The app offers children experiencing traumatic and frightening situations an easy way to access NYAS' phone helpline. With instant messaging, in-app phone calls and the ability to be used anywhere, even when offline, it is hoped that young people won't be afraid of getting in touch and can refer themselves. The app offers life stories and videos, to help young people identify with NYAS and also offers a range of useful links to the charity's new website.

To develop the app, the Edgehill students researched thoroughly and met with NYAS ambassadors to establish how they might have used the app, features that should be included and ways to encourage young people to keep using it.

Professor Mark Anderson from Edge Hill's Department of Computer Science, said: "This partnership not only offers great practical opportunities for our students but also reflects the University's commitment to helping and improving the well-being and mental health of young people through education, research and innovation."

The app was launched at the House of Commons by Sir James Munby, President of the Family Division of the

High Court of England and Wales. Speaking at the launch, Chancellor Professor Tanya Byron said; "There is a digital generation divide and I'm very proud that Edge Hill is able to help NYAS by creating solutions to digital problems in the hope of reaching thousands more vulnerable young people."



Edge Hill Chancellor Professor Tanya Byron

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The East Gallery at NUA has exhibited the Mutator VR, a new installation that blends art, maths and software development.

The Mutator VR uses original imagery and combines it with state-of-the art real time computer animation to create an immersive and innovative audience experience. The Mutator VR was developed at Goldsmiths, University of London and The Digital Creativity Labs, Winchester. The concept of Computer Art in virtual reality was created by artist

William Latham and mathematicians and software developers Stephen Todd and Lance Putnam in the late 1980's.

The idea behind the Mutator is exactly that – a simple cornucopia outline is introduced and then code is used to produce and 'mutate' that form into complex 3D objects that 'resemble fantastical, futuristic organisms.' The imagery leans heavily towards 'Giger-esque' ancient fossils, molecular structures, heavy metal architectures and 'Escher-like space-conundrums.'

Latham describes this process as "evolution driven by aesthetics".

In East GalleryNUA the viewer experiences the work by wearing a HTC Vive VR Headset, equipped with two hand controllers to conduct the evolution of the artwork. The viewer wears headphones as part and parcel of an immersive sound experience.

www.nua.ac.uk/thegallery/mutator-virtual-reality

## Mexico City link for Liverpool Hope

The Dean of the Faculty of Arts & Humanities, Professor Nick Rees visited one of Hope's partner institutions in Mexico to strengthen their ties.

Visiting PanAmericana University in Mexico City, Professer Rees met with the Rector Dr Santigo Garcia Alverez and the Vice Rectors and Deans. Both universities share similar commitments around their mission and values, and the aim of the trip was to agree

future actions around staff exchanges. Some of the key subject areas for the exchanges include law, management, and media and fine arts. They also talked about the possibilities for student exchange, internships and summer courses.

Professor Rees' visit came after Dr Garcia and his colleagues had come to Liverpool Hope's summer graduation ceremonies. It also builds on the discussions of a previous visit to Mexico



Professor Nick Rees with Dr Garcia by Professor Pillay, Vice Chancellor and Rector of Liverpool Hope University, and Monsignor John Devine, OBE.



The Arts University Bournemouth has been recognised for its excellence in design education, with the 2016 Award for Innovation in Design Education.

The award was decided by the Sir Misha Black Awards Committee and presented to AUB at an awards ceremony on the 17 November. They were given special recognition for two unique spaces, The Gallery and their purpose built Drawing Studio, which is the first one to be commissioned in the UK for over 100 years.

Vice Chancellor and Principal, Professor Stuart Bartholomew said; "AUB is deeply honoured by the decision of the Sir Misha Black Awards Committee to present us with the 2016 Award for Innovation in Design Education.

"We believe that our long tradition of specialist education in arts and design continues to contribute to the success of UK creative industries and international recognition for the quality of innovative design." Professor Malcolm Garrett, who represents the Faculty of Royal Designers on the Awards Committee commented "that the building, inspiring in itself, is both innovative and fundamental to the betterment of the education of the designers today."

The award was created in 1998 to highlight those that have enhanced the profile of design education in the UK through innovation and vision, whether they're focusing on theoretical or practical applications.

## Trinity Laban acquire prestigious viola archive to benefit researchers

Cementing its reputation for music excellence, Trinity Laban has been given an archive of material relating to famous violinist and Laban alumni, Lionel Tertis.

The work was collected by fellow violinist the late John White, who also wrote a definitive biography of Tertis in 2006. The collection includes Tertis' manuscript arrangements

and annotated copies of music he owned, along with photographs, correspondence, concert programmes and other memorabilia.

Trinity Laban's Faculty of Music played a crucial role in the development of Tertis' career. He studied piano, harmony and violin on an ad hoc basis between 1892 and 1894 at the then Trinity College of Music. In 1962, he spoke of the 'benefit



A piece from the Lionel Tertis collection (credit Trinity Laban)

and musical enthusiasm' he had encountered during his time at Trinity.

The archive is now within the Faculty of Music, housed at the Jerwood Library of the Performing Arts, where music enthusiasts are able to access it.

#### Marjon look to develop important sports industry links with China

Senior staff at Marjon and Plymouth City Council officials welcomed guests from China in early November to discuss a potential exchange programme for students studying sports related degrees.

Shandong Sports University is a leading university in the region that is famous for its sporting prowess. Both Marjon and Shandong aims align, as they are keen to keep building on their thriving sports culture and share their expertise.

Acting Vice-Chancellor Dr Karen Cook said: "In a post-brexit world, this new collaboration positions us at the forefront of training, research and business engagement in sport and health and is one of a number of important initiatives being progressed at the University for the benefit of the city and for the international development of sport and health sciences."

Marjon has already agreed to develop a groundbreaking project with Shandong's Sports Rehabilitation Hospital, combining Chinese and Western sports and business models. It is hoped the project will enhance RKE and provide innovative new solutions to the training of both amateur and elite athletes.

Professor Wang Yi, Secretary of Party Committee said: "The collaboration of two universities in terms of sport education, sport training and sport research is important, and it will also be dramatically beneficial for public health improvement in two cities and countries."



Professor Philip Booth

# Leading economist joins St Mary's Twickenham

Professor Philip Booth, previously Academic and Research Director at the Institute of Economic Affairs has joined St Mary's Twickenham as Director of Research and Public Engagement.

Already working part-time at St Mary's as Professor of Finance, Public Policy and Ethics, Professor Booth has already made valued contribution to teaching and research, both within the School of Management & Social Sciences and the wider university community. He will build on this in his new role, leading the University's research strategy, developing opportunities and engaging within the wider public sphere.

Speaking of his appointment Professor Booth said, "I am delighted to be

joining St Mary's. Leaving the Institute of Economic Affairs was a very difficult decision, but the vision of the Vice-Chancellor and his team at St Mary's is so compelling that I felt I could not turn down this new role. I look forward to playing my part in implementing that vision."

In amongst his impressive experience Professor Booth has authored over 50 papers spanning financial topics and also written widely on Catholic social teaching. He also worked at the Bank of England as an adviser on Financial Stability. He is a Fellow of the Institute of Actuaries and of the Royal Statistical Society and has previously been a Fellow of Blackfriars Hall, Oxford University

#### << BOOK **NOW** FOR OUR AMHEC ANNUAL CONFERENCE 2017 >>

## Institutional performance and the student experience - time for revolution or evolution?

In a year in which we have seen substantial change to our sector and national landscape, with the higher education White Paper, TEF, Higher Education & Research Bill and Brexit, to name just a few, how are we as institutions rising to the challenge of demonstrating our value and quality?

With student applications substantially down across the sector and the alignment of institutional performance to tuition fees, never has it been more important to demonstrate excellence and stand out from the crowd.

The 2017 AMHEC conference will explore the challenges faced by the sector and by our own individual institutions and will challenge delegates to reflect on their University and whether incremental change and improvement is sustainable or whether something more revolutionary is called for.

With speakers from within and

outside the sector the 2017 conference is a must for your professional calendar.

AMHEC Annual Conference:
Thursday 27th – Friday 28th April
2017. Venue: University of Chester,
Parkgate Road Campus, Parkgate
Road, Chester, Cheshire, CH1 4BJ.
Booking forms can be obtained
from Caroline Jackman, AMHEC
Administrator: Email: amhec1960@
gmail.com. Please contact Caroline if
you have any booking queries.

#### AMHEC Mailbase

AMHEC members benefit from access to the mailbase. This is a jiscmail forum through which members discuss and share practice on a wide-range of relevant topics. The mailbase provides an opportunity to raise concerns and queries and also provides a two-way feedback mechanism between AMHEC Members and the Executive Committee.

If you have not used this forum before and would like to know more please contact the AMHEC Administrator at amhec1960@gmail.com

#### **Current Members**

- Bishop Grosseteste University
- Canterbury Christ Church University
- Edge Hill University
- Leeds Trinity University
- Liverpool Hope University
- Newman University
- Norwich University of the Arts
- St Mary's University College Belfast
- St Mary's University Twickenham; Stranmillis University College

- The Arts University Bournemouth
- Trinity Laban Conservatoire of Music & Dance
- University for the Creative Arts
- University of Chester
- University of Chichester
- University of Cumbria
- University of St Mark & St John
- University of Winchester
- York St John University

#### **AMHEC Executive Team**

The AGM meeting held on 8th April 2016 ratified membership of the Executive Team:

Emma Wilkins, Chair, York St John University e.wilkins@yorksj.ac.uk

Claire Lorrain, Vice Chair, University of Winchester claire.lorrain@winchester.ac.uk

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Anthony Parker, University of Chester a.parker@chester.ac.uk

Jonathan Peel, Trinity Laban Conservatoire of Music & Dance j.peel@trinitylaban.ac.uk

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